Source: Stella-Jones Inc.<br>Contacts: George T. Labelle, CA<br>Senior Vice-President and Chief Financial Officer Tel.: (514) 934-8665<br>glabelle@stella-jones.com

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# Stella-Jones Reports First Quarter Results Annual and Special Meeting of Shareholders Later this Morning 

- Q1 sales grow 6.8\% to $\mathbf{\$ 6 6 . 2}$ million
- Net earnings of $\$ 5.3$ million compared with $\mathbf{\$ 6 . 1}$ million
- Diluted EPS of $\mathbf{\$ 0 . 4 2}$, versus $\mathbf{\$ 0 . 4 8}$ last year

MONTREAL, QUEBEC - May 7, 2008 - Stella-Jones Inc. (TSX: SJ) is pleased to announce financial results for its first quarter ended March 31, 2008. Sales for the period reached $\$ 66.2$ million, an increase of $\$ 4.2$ million, or $6.8 \%$ over last year's first quarter sales of $\$ 61.9$ million. The contribution from the Arlington, Washington facility for the full period in 2008, versus only one month in 2007, accounted for essentially all of this gain. The appreciation of the Canadian dollar, Stella-Jones' reporting currency, reduced the value of U.S. dollar denominated sales by approximately $\$ 5.0$ million when compared with the same period last year.

Railway tie sales posted a strong 31.4\% increase to $\$ 32.3$ million, reflecting continued solid industry demand and increased supply capability, following the expansion of the Bangor, Wisconsin facility with the addition, in May 2007, of a treating cylinder that increased plant capacity by over $50 \%$. Sales of utility poles decreased $9.2 \%$ to $\$ 27.7$ million as a result of a softer U.S. utility pole market, a lower conversion rate on U.S. utility pole sales and harsh winter weather in Canada that delayed utility pole installation. Sales in the consumer lumber category totalled $\$ 4.1$ million, up $12.7 \%$ from last year, while sales of industrial lumber declined by $\$ 1.1$ million, largely due to adverse weather conditions in Canada.
"We are satisfied with our results for the first quarter, a period characterized by seasonal volatility in most of our geographical markets", said Brian McManus, President and Chief Executive Officer of StellaJones. "Strong performance in our core markets, particularly in railway ties, further validates our business strategy. While we did see a softer start to the year for utility poles, particularly in transmission sizes, we anticipate a return to normal levels of activity for the balance of the year."

Gross profit in the first three months of 2008 reached $\$ 13.7$ million, or $20.6 \%$ of sales, compared with $\$ 15.9$ million, or $25.7 \%$ of sales in the same period in 2007 . Net earnings were $\$ 5.3$ million, or $\$ 0.42$ per share, fully diluted, in the first quarter ended March 31, 2008 compared with $\$ 6.1$ million, or $\$ 0.48$ per share, fully diluted, in the corresponding period in 2007.
"Our margins in the first quarter of 2008 reflect a different product mix than last year, which saw an unusually large proportion of higher-margin transmission-length poles. A lower conversion rate on our U.S. dollar denominated sales negatively affected, in absolute dollar terms, our margins when compared with the same period last year," mentioned George Labelle, Senior Vice-President and Chief Financial Officer.

## BPB Acquisition Vaults Stella-Jones to No. 2 Position in North American Railway Tie Market

Subsequent to the end of the first quarter, on April 1, 2008, the Company completed the acquisition of The Burke-Parsons-Bowlby Corporation ("BPB"), a producer of treated wood products primarily for the railroad industry. BPB, which began operations in 1955, had sales of approximately US $\$ 100.0$ million for the twelve-month period ended December 31, 2007. This acquisition includes five treating plants located in DuBois, Pennsylvania; Goshen, Virginia; Spencer, West Virginia; and Stanton and Fulton, Kentucky. BPB further strengthens Stella-Jones' position in the North American railway tie market, establishing it as the second largest player, with an estimated market share of $25 \%$.

The transaction value totalled approximately US $\$ 70.0$ million. This amount included US $\$ 33.0$ million paid to BPB stockholders through the conversion of each outstanding share of common stock of BPB into the right to receive US\$47.78 per share in cash, US\$3.0 million placed in escrow representing an additional payment equal to BPB's audited net income for its fiscal year ending March 31, 2008, less any distributions to shareholders during that period, and the assumption of BPB's liabilities of approximately US $\$ 34.0$ million as at December 31, 2007. The transaction was financed by a US $\$ 25.0$ million debenture to the Fonds de solidarité des travailleurs du Québec (F.T.Q.), as well as through existing and additional debt facilities.

## Outlook

As core railway tie and utility pole markets are still experiencing strong fundamentals, the Company remains optimistic about future organic growth. This will be achieved by capturing more of its existing clients' business and expanding its customer base, as it realizes the full potential of recent acquisitions.
"While strategic acquisitions in our core markets that meet our stringent investment requirements and provide synergistic opportunities will remain an integral part of the Company's growth plan, our primary focus over the near term will be integrating and optimizing the BPB acquisition. Although presently generating lower operating margins, we are confident in our team's ability to gradually increase BPB's margins close to a level comparable to that of our existing network over the next 24 months," concluded Mr. McManus.

## Annual Shareholder Meeting

The Company is holding its Annual and Special Meeting of Shareholders this morning at 10:00 a.m. in the Centre VIP Le 1000 De La Gauchetière, 1000 De La Gauchetière Street West, Montréal, Québec, Canada.

## ABOUT STELLA-JONES

Stella-Jones Inc. (TSX: SJ) is a leading North American producer and marketer of industrial treated wood products, specializing in the production of pressure treated railway ties as well as wood poles supplied to electrical utilities and telecommunications companies. Other principal products include marine and foundation pilings, construction timbers, highway guardrail posts and treated wood for bridges. The Company also provides treated consumer lumber products and customized services to lumber retailers and wholesalers for outdoor applications. The Company's common shares are listed on the Toronto Stock Exchange.

## Visit our website: www.stella-jones.com

Except for historical information provided herein, this press release may contain information and statements of a forward-looking nature concerning the future performance of the Company. These statements are based on suppositions and uncertainties as well as on management's best possible evaluation of future events. Such factors may include, without excluding other considerations, fluctuations in quarterly results, evolution in customer demand for the Company's products and services, the impact of price pressures exerted by competitors, and general market trends or economic changes. As a result, readers are advised that actual results may differ from expected results.

## -30-

| Head Office | Exchange Listings | InVESTOR ReLATIONS |
| :--- | :--- | :--- |
| 3100 de la Côte-Vertu Blvd. | The Toronto Stock Exchange | George Labelle |
| Suite 300 | Stock Symbol: SJ | Senior Vice-President and |
| Saint-Laurent, Québec |  | Chief Financial Officer |
| H4R 2J8 | TranSFER AGENT | Tel.: (514) 934-8665 |
| Tel.: (514) 934-8666 | AND REGISTRAR | Fax: (514) 934-5327 |
| Fax: (514) 934-5327 | Computershare Investor Services Inc. | glabelle@stella-jones.com |

## NOTICE

The interim unaudited consolidated financial statements of Stella-Jones Inc. for the first quarter ended March 31, 2008 have not been reviewed by the Company's external auditors.
(Signed)
George Labelle
Senior Vice-President and Chief Financial Officer

Montréal, Québec
May 7, 2008

| Assets |  |  |
| :---: | :---: | :---: |
| Current assets |  |  |
| Accounts receivable | 40,188 | 26,411 |
| Derivative financial instruments | 368 | 658 |
| Inventories | 147,708 | 142,874 |
| Prepaid expenses | 2,127 | 1,472 |
| Income taxes receivable | 1,582 | 784 |
| Future income taxes | 619 | 619 |
|  | 192,592 | 172,818 |
| CAPITAL ASSETS | 70,130 | 70,264 |
| DERIVATIVE FINANCIAL INSTRUMENTS | 100 | 274 |
| Other assets | 1,117 | 1,143 |
| Future income taxes | 357 | 357 |
|  | 264,296 | 244,856 |
| LiAbilities |  |  |
| Current liabilities |  |  |
| Bank indebtedness | 55,441 | 39,026 |
| Accounts payable and accrued liabilities | 18,422 | 21,856 |
| Future income taxes | 192 | 289 |
| Current portion of long-term debt | 4,524 | 4,409 |
| Current portion of asset retirement obligations | 758 | 751 |
|  | 79,337 | 66,331 |
| LONG-TERM DEBT | 42,574 | 43,035 |
| Future income taxes | 5,979 | 5,968 |
| Asset retirement obligations | 837 | 467 |
| Employee future benefits | 1,364 | 1,298 |
|  | 130,091 | 117,099 |
| SHAREHOLDERS' EQUITY |  |  |
| Capital stock | 46,271 | 46,023 |
| CONTRIBUTED SURPLUS | 4,380 | 4,045 |
| Retained Earnings | 86,068 | 80,745 |
| ACCUMULATED OTHER COMPREHENSIVE LOSS | $(2,514)$ | $(3,056)$ |
|  | 134,205 | 127,757 |
|  | 264,296 | 244,856 |

[^0]| (in thousands of Canadian dollars, except where specified otherwise) | three months ended March 31, |  |
| :---: | :---: | :---: |
|  | 2008 | 2007 |
| Unaudited | (\#) | (\#) |
| SHARE CAPITAL |  |  |
| Shares outstanding - beginning of year | 12,341,088 | 12,298,015 |
| Stock option plan | 9,000 | 16,285 |
| Share purchase plan | 1,558 | 1,573 |
| Shares outstanding - end of period | 12,351,646 | 12,315,873 |
|  | (\$) | (\$) |
| Shares outstanding - beginning of year | 46,023 | 45,473 |
| Stock option plan | 200 | 57 |
| Share purchase plan | 48 | 42 |
| Shares outstanding - end of period | 46,271 | 45,572 |
| CONTRIBUTED SURPLUS |  |  |
| Balance - beginning of year | 4,045 | 2,417 |
| Stock-based compensation | 402 | 371 |
| Exercise of stock options | (67) | --- |
| Balance - end of period | 4,380 | 2,788 |
| RETAINED EARNINGS |  |  |
| Balance - beginning of year | 80,745 | 58,004 |
| Net earnings for the period | 5,323 | 6,097 |
| Dividends on common shares | --- | --- |
| Balance - end of period | 86,068 | 64,101 |
| ACCUMULATED OTHER COMPREHENSIVE LOSS |  |  |
| Balance - beginning of year | $(3,056)$ | (73) |
| Adoption of new accounting standards for financial instruments, net of taxes of \$280 | --- | 569 |
| Other comprehensive gain (loss) | 542 | (35) |
| Balance - end of period | $(2,514)$ | 461 |
| SHAREHOLDERS' EQUITY | 134,205 | 112,922 |

[^1]

## See accompanying Notes

| (in thousands of Canadian dollars) | three months ended March 31, |  |
| :---: | :---: | :---: |
| Unaudited | 2008 $(\$)$ | 2007 $(\$)$ |
| CASH FLOWS FROM OPERATING ACTIVITIES |  |  |
| Net earnings for the period | 5,323 | 6,097 |
| Adjustments for |  |  |
| Amortization of capital assets | 1,381 | 1,066 |
| Gain on disposal of capital assets | (30) | (11) |
| Employee future benefits | 66 | 63 |
| Stock-based compensation | 402 | 371 |
| Other | (16) | (16) |
|  | 7,126 | 7,570 |
| CHANGES IN NON-CASH WORKING CAPITAL |  |  |
| COMPONENTS |  |  |
| Increase in: |  |  |
| Accounts receivable | $(13,338)$ | $(3,931)$ |
| Inventories | (411) | $(7,477)$ |
| Prepaid expenses | (640) | (639) |
| Income taxes receivable | (809) | --- |
| Increase (decrease) in: |  |  |
| Accounts payable and accrued liabilities | $(6,746)$ | 1,096 |
| Income taxes payable | --- | (585) |
| Asset retirement obligations | 377 | 126 |
|  | $(21,567)$ | $(11,410)$ |
|  | $(14,441)$ | $(3,840)$ |
| FinANCING ACTIVITIES |  |  |
| Increase in bank indebtedness | 15,766 | 13,038 |
| Increase in long-term debt | 321 | 10,422 |
| Repayment of long-term debt | $(1,212)$ | (572) |
| Proceeds from issuance of common shares | 181 | 99 |
|  | 15,056 | 22,987 |
| Investing Activities |  |  |
| Decrease in other assets | 29 | 9 |
| Business acquisitions | --- | $(16,937)$ |
| Purchase of capital assets | (674) | $(2,284)$ |
| Proceeds from disposal of capital assets | 30 | 65 |
|  | (615) | $(19,147)$ |
| NET CHANGE IN CASH AND CASH EQUIVALENTS - |  |  |
| CASH AND CASH EQUIVALENTS - BEGINNING AND END |  |  |
| Of THE PERIOD | --- | --- |
| SUPPLEMENTAL DISCLOSURE |  |  |
| Interest paid | 1,436 | 1,083 |
| Income taxes paid | 3,428 | 4,387 |
| See accompanying Notes |  |  |

## NOTES TO INTERIM CONSOLIDATED FINANCIAL STATEMENTS

## Unaudited

## NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES

## Basis of presentation

The interim consolidated financial statements for the three months ended March 31, 2008 and 2007, are unaudited and include estimates and adjustments that the Management of Stella-Jones Inc. (the "Company") consider necessary for a fair presentation of the financial position, shareholders' equity, earnings, comprehensive earnings and cash flows.

The interim consolidated financial statements have been prepared in accordance with Canadian Generally Accepted Accounting Principles ("GAAP") on a basis consistent with those followed in the annual consolidated financial statements of the Company for the year ended December 31, 2007, except for new accounting policies that were adopted January 1, 2008, as described below. However, they do not include all disclosures required under GAAP for annual financial statements and should be read in conjunction with the Company's latest audited year-end consolidated financial statements and notes.

Certain comparative figures have been reclassified in order to comply with the basis of presentation adopted in the current year.

## Principles of consolidation

The unaudited interim consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries, Guelph Utility Pole Company Ltd., I.P.B.-W.P.I. International Inc., Bell Pole Canada Inc., Stella-Jones Corporation, Stella-Jones U.S. Holding Corporation and Stella-Jones U.S. Finance Corporation. The consolidated accounts of Bell Pole Canada Inc. include the accounts of a $50 \%$ interest in Kanaka Creek Pole Company Limited, a joint venture which is accounted for under the proportionate consolidation method of accounting.

## Changes in accounting policies

The CICA issued the following new accounting standards which were adopted by the Company effective January 1, 2008:

- Handbook Section 3031, "Inventories", replaces Section 3030, "Inventories". The new section prescribes measurement of inventories at the lower of cost and net realizable value. It provides guidance on the determination of cost, prohibits use in the future of the last-in, first-out (LIFO) method, and requires reversal of previous write-downs when there is a subsequent increase in the value of inventories. It also requires greater disclosure regarding inventories and cost of sales, including accounting policies, carrying values and the amount of any inventory write downs. The adoption of this new standard did not have any material impact on our financial results.
- Handbook Section 3862, "Financial Instruments - Disclosures", Handbook Section 3863, "Financial Instruments - Presentation" and Handbook Section 1535, "Capital Disclosures" establish standards for disclosing information about an entities financial instruments and capital. These Sections relate to disclosure and presentation only and did not have an impact on the interim consolidated financial statements. Notes 4 and 5 provide the required information.


## NOTE 1 (cont'd.)

## Impact of accounting pronouncements not yet implemented

The CICA issued the following accounting standards which will be adopted by the Company effective January 1, 2009:

- Handbook Section 3064, "Goodwill and Intangible Assets" will replace Section 3062, "Goodwill and Other Intangible Assets" and Section 3450, "Research and Development Costs". Section 1000, "Financial Statement Concepts" was amended according to Section 3064. This new Section establishes standards for the recognition, measurement, presentation and disclosure of goodwill subsequent to its initial recognition and of intangible assets by profit oriented Companies. The Company is presently assessing the impact of these new accounting standards on its consolidated financial statements.

In January 2006, the CICA adopted a strategic plan for the direction of accounting standards in Canada. Accounting standards for public companies in Canada are to converge with International Financial Reporting Standards by 2011. The Company continues to monitor and assess the impact of these convergence efforts.

## NOTE 2 - COST OF SALES

For the three month periods ending March 31, 2008 and 2007, cost of sales includes an inventory cost of $\$ 47,003$ and $\$ 41,193$ respectively.

## NOTE 3 - EMPLOYEE FUTURE BENEFITS

For the three months ended March 31, the recognized cost for employee future benefits was as follows:

| (in thousands of dollars) | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 7}$ |
| :--- | ---: | ---: |
|  | 66 | 63 |
| Post retirement benefit program | 38 | 32 |
| Defined benefit pension plans | 78 | 76 |
| Contributions to multi-employer plans | 209 | 150 |
| Contributions to group registered retirement savings plans. |  |  |

## NOTE 4 - FINANCIAL INSTRUMENTS

Effective January 1, 2008, the Company has adopted the requirements of CICA Handbook Section 3862, "Financial Instruments - Disclosures". This section requires disclosures to enable the users to evaluate the significance of financial instruments for the entity's financial position and performance, and the nature and extent of risks arising from financial instruments to which the entity is exposed and how the entity manages those risks.

This note provides disclosures about financial instruments, fair values, as well as credit, liquidity and market risks associated with financial instruments.

## Financial instruments, carrying values and fair values

The Company has determined that the fair value of its short-term financial assets and liabilities approximates their respective carrying amounts as at the balance sheet dates because of the short-term maturity of those instruments. The fair values of the long-term receivable and interest-bearing financial liabilities also approximate their respective carrying amounts. The fair value of forward foreign exchange contracts and swap agreements has been recorded using mark to market information as supplied by a financial institution.

## NOTE 4 (cont'd.)

## Credit risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's receivables from customers.

The Company's exposure to credit risk is influenced mainly by the individual characteristics of each customer. Management believes that the credit risk of accounts receivable is limited due to the following reasons:

- Geographically, there is no concentration of credit risk.
- The Company deals primarily with utility and telecommunication companies, and other major corporations.
- Historically, trade receivables outstanding for more than 90 days are under $2 \%$.

Management has established a credit policy under which each new customer is analyzed individually for creditworthiness before the Company's standard payment and delivery terms and conditions are offered. The Company's review includes external ratings, where available, and credit references from other suppliers. Purchase limits are established for each customer, which represents the maximum open amount without requiring additional approval from Management. A monthly review of the accounts receivable aging is performed by Management for each selling location. Customers that fail to meet the Company's benchmark creditworthiness may transact with the Company only on a prepayment basis. As at March 31, the details of the allowance for doubtful accounts are as follows:

| (in thousands of dollars) | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 7}$ |
| :--- | :---: | :---: |
| Balance - beginning of year | 130 | --- |
| Provision adjustment | 21 | 3 |
| Balance - end of period | 151 | 3 |

## Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company's approach to managing liquidity is to ensure, on a long-term basis, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring losses or risking damage to the Company's reputation.

The Company ensures that it has sufficient credit facilities to support working capital, meet expected operational expenses and service financial obligations. Inventories are a significant component of working capital because of the long periods required to air-season wood, which can occasionally exceed nine months before a sale is made. The Company has the following operating lines of credit presented in the consolidated balance sheet under bank indebtedness:

- $\quad \$ 50.0$ million arranged with a Canadian bank of which $\$ 30.2$ million has been drawn as at March 31, 2008. Interest is payable at the bank's prime rate, the bank's U.S. base rate or LIBOR plus $1.50 \%$ at the option of the Company.
- US $\$ 20.0$ million arranged with a U.S. bank of which US $\$ 17.0$ million has been drawn as at March 31, 2008. Interest is payable at the bank's prime rate minus $1.25 \%$ or LIBOR plus $1.00 \%$ at the option of the Company.


## NOTE 4 (cont'd.)

The Company monitors all contractual obligations and ensures it will have sufficient liquidity to meet these future payments. The following table details these obligations as at March 31, 2008:

|  | Less than <br> $\mathbf{1}$ year | $\mathbf{1 - 3}$ years | $\mathbf{4 - 5}$ years | After <br> $\mathbf{5}$ years | Total |
| :--- | ---: | ---: | ---: | ---: | ---: |
| (in thousands of dollars) |  |  |  |  |  |
| Long-term debt obligations | 4,615 | 8,823 | 14,511 | 19,745 | 47,694 |
| Capital lease obligations | 77 | 141 | --- | --- | 218 |
| Operating leases | 2,399 | 3,849 | 1,882 | 10,730 | 18,860 |
|  |  |  |  |  |  |
|  | 7,091 | 12,813 | 16,393 | 30,475 | 66,772 |

## Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates and interest rates will affect the Company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimizing the return on risk.

## Currency risk

The Company's exposure to foreign exchange gains or losses from currency fluctuations is related to its sales and purchases in U.S. dollars by its Canadian-based operations. The Company's wholly-owned U.S. subsidiary, StellaJones Corporation, is a self-sustaining foreign operation and unrealized foreign exchange gains and losses on translating its financial statements are recorded in accumulated other comprehensive loss in shareholders' equity. The Company monitors its transactions in U.S. dollars generated by Canadian-based operations. Its basic hedging activity consists of entering into forward exchange contracts for the sale of U.S. dollars and purchasing certain goods and services in U.S. dollars. The Company will also consider forward exchange contracts for the purchase of U.S. dollars for significant purchases of goods and services that are not covered by natural hedges.

The following table summarizes the Company's derivative financial instruments relating to the sale of foreign currencies through forward foreign exchange contracts as at March 31, 2008 :

| Foreign Currency Contracts | Notional <br> Amount <br> \$US |  | Average <br> Exchange Rate | Maturity <br> Year | Notional <br> Equivalent <br> \$CDN |
| :--- | ---: | ---: | ---: | ---: | ---: | | Fair |
| ---: |
| (in thousands of dollars) |
| \$CDN |\(~\left(\begin{array}{lllll} \& \& \& \& <br>

\hline Sell \$US/Buy \$CDN \& 2,900 \& 1.1580 \& Dec. 2008 \& 3,358 <br>
Sell \$US/Buy \$CDN \& 1,650 \& 1.1491 \& Dec. 2009 \& 1,896\end{array}\right.\)

The following table provides information on the impact of a $10 \%$ strengthening of the U.S. dollar against the Canadian dollar on net earnings and comprehensive earnings for the three month period ended March 31, 2008. For a $10 \%$ weakening of the U.S. dollar against the Canadian dollar, there would be an equal and opposite impact on net earnings and comprehensive earnings.

| (in thousands of dollars) | CDN Dollar Impact |
| :--- | :---: |
| Net earnings | 507 |
| Comprehensive earnings | 2,938 |

## NOTE 4 (cont'd.)

## Interest rate risk

As at March 31, 2008, the Company had limited exposure to interest rate risk on long-term debt as $98 \%$ of the Company's long-term debt is at a fixed rate up to February 2009. After this date, $73 \%$ of the Company’s long-term debt is at a fixed rate up to maturity.

The Company enters into interest rate swaps in order to reduce the impact of fluctuating interest rates on its shortterm and long-term debt. These swap agreements require the periodic exchange of payments without the exchange of the notional principal amount on which the payments are based. The Company designates its interest rate hedge agreements as hedges of the underlying debt. Interest expense on the debt is adjusted to include the payments made or received under the interest rate swaps.

The following table summarizes the Company's derivative financial instruments relating to interest rate swaps as at March 31, 2008:

| Interest Rate Swaps | Notional Amount <br> $\$$ | Fixed <br> Rate Paid <br> $\mathbf{\%}$ | Maturing <br> Date | Notional <br> Equivalent <br> (in thousands of dollars) |
| :--- | ---: | ---: | ---: | ---: |
|  |  |  |  |  |
| Interest rate swap | 2,300 | 5.81 | Dec. 2010 | 2,300 |
| Interest rate swap | 2,700 | 5.85 | Feb. 2011 | 2,700 |

The fair value of the interest rate swap agreements based on cash settlement requirements as of March 31, 2008 is a loss of \$ 76,320.

## NOTE 5 - CAPITAL DISCLOSURES

The Company's objective in managing capital is to ensure sufficient liquidity to pursue its organic growth strategy and undertake selective acquisitions, while at the same time taking a conservative approach towards financial leverage and management of financial risk. The Company manages its capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares and acquire or sell assets to improve its financial performance and flexibility.

The Company's capital is composed of long term debt and shareholders' equity which includes capital stock.

|  | March 31, | December 31, |
| :--- | ---: | ---: |
| (in thousands of dollars, except ratio) | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 7}$ |
|  | $\$$ | $\mathbf{\$}$ |
| Long-term debt, including current portion | 47,098 | 47,444 |
| Shareholders' equity | 134,205 | 127,757 |
| Total capital | 181,303 | 175,201 |
|  |  |  |
| Long-term debt to equity ratio | $0.35: 1$ | $0.37: 1$ |

The Company's primary uses of capital are to finance increases in non-cash working capital and capital expenditures for capacity expansion as well as acquisitions. The Company currently funds these requirements out of its internallygenerated cash flows and operating lines of credit. However, future corporate acquisitions may require new sources of financing.

## NOTE 5 (cont’d.)

The primary measure used by the Company to monitor its financial leverage is the long-term debt to equity ratio, which it aims to maintain within a range of $0.30: 1$ to $0.75: 1$. The long-term debt to equity ratio is defined as the long-term debt including the current portion divided by shareholders' equity. As at March 31, 2008 the long-term debt to equity ratio was $0.35: 1$.

The Company is subject to certain covenants on its credit facilities. The covenants include a working capital ratio, debt to tangible net worth ratio, a minimum fixed charge coverage ratio and a minimum requirement for earnings before interest, taxes and amortization. The Company monitors the ratios on a monthly basis. The ratios are also reviewed by the Company's Audit Committee and Board of Directors on a quarterly basis. Other than the covenants required for the credit facilities, the Company is not subject to any externally imposed capital requirements.

## NOTE 6 - SHARE INFORMATION

As at March 31, 2008, the capital stock issued and outstanding consisted of $12,351,646$ common shares $(12,341,088$ as at December 31, 2007).

The following table provides the reconciliation between net earnings per common share and diluted net earnings per common share for the three month period ended March 31:

|  |  |  |
| :--- | ---: | ---: |
| Net earnings applicable to common shares* | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 7}$ |
|  | $\$ 5,323$ | $\$ 6,097$ |
| Weighted average number of common shares outstanding*   <br> Effect of dilutive stock options*   <br> Weighted average number of diluted common shares outstanding* 12,348 12,301 <br> Net earnings per common share 352 369 <br> Diluted net earnings per common share $\$ 0.43$ 12,670$\$ \$ \$ 0.50$ |  |  |

* Net earnings are presented in thousands of dollars and share information is presented in thousands.


## NOTE 7 - SEASONALITY

The Company's operations follow a seasonal pattern, with pole, tie and industrial lumber shipments strongest in the second and third quarters to provide industrial end users with product for their summer maintenance projects. Consumer lumber treatment sales also follow the same seasonal pattern. Inventory levels of railway ties and utility poles are typically highest in the first quarter in advance of the summer shipping season. The first and fourth quarters usually generate similar sales.

## NOTE 8 - SEGMENT INFORMATION

The Company operates within one dominant business segment, the production and sale of pressure-treated wood.

## NOTE 9 - SUBSEQUENT EVENT

On April 1, 2008 the Company announced that it had completed the acquisition of The Burke-Parsons-Bowlby Corporation ("BPB"), a producer of treated wood products primarily for the railroad industry. The acquisition has been structured as a merger between a U.S.-based wholly-owned subsidiary of the Company and BPB. This acquisition includes five treating plants located in DuBois, Pennsylvania; Goshen, Virginia; Spencer, West Virginia; and Stanton and Fulton, Kentucky.

The purchase price totalled approximately US $\$ 33.0$ million (\$CDN33.7 million), which is being paid to existing stockholders of BPB through the conversion of each outstanding share of common stock of BPB into the right to receive US\$47.78 (\$CDN48.82) per share in cash, plus an additional payment equal to BPB's audited net income for its fiscal year ending March 31, 2008, less any distributions to shareholders during that period. The parties have placed US\$3.0 million (\$CDN 3.1 million) in escrow until the additional payment amount has been determined. Stella-Jones is also assuming BPB's liabilities of approximately US\$34.0 million (\$CDN34.7 million) as at December 31, 2007, making the total transaction value approximately US $\$ 70.0$ million (\$CDN71.5 million). The transaction was financed by a US $\$ 25.0$ million (\$CDN25.5 million) debenture to the Fonds de solidarité des travailleurs du Québec (F.T.Q.), as well as through existing and additional debt facilities.

Additionally, three former executive officers of BPB have entered into non-competition agreements with StellaJones for a six-year period following the transaction, in return for an annual non-competition fee of US\$416,667 (\$CDN425,709) per individual.


[^0]:    See accompanying Notes

[^1]:    See accompanying Notes

